



## Professional History Highlights

Highly Qualified Expert – Senior Mentor

Air University  
Maxwell AFB, AL

Commander

12<sup>th</sup> Air Force/AFSOUTH  
Davis-Monthan AFB, AZ

Assistant Deputy Chief of Staff for Air, Space and Information Operations

HQ U.S. Air Force  
Washington, DC

Deputy Commander Combined Forces Air Component Command and Deputy Commander 9<sup>th</sup> Air and Space Expeditionary Task Force

U.S. Central Command  
Al Udeid Air Base, Qatar

Deputy Director of Operations and Training

HQ U.S. Air Force  
Washington, DC

Deputy Director for Operations  
National Military Command Center  
Washington, DC

Commander

4<sup>th</sup> Fighter Wing  
Seymour Johnson AFB, NC

## Education

Master's Degree in Public Administration

Golden Gate University

Bachelor's Degree in History

U.S. Air Force Academy

Lieutenant General (retired) Norman “Norm” Seip is an independent consultant focused on defense and national security related matters. He was a Senior Mentor for the U.S. Air Force for six years and also serves, pro bono, as the Chairman of the Board, Council for a Strong America; Military Advisory Board, Truman National Security Project; National Security Advisory Council, U.S. Global Leadership Coalition; and Board of Directors, American Security Project.

Prior to retiring from the United States Air Force after 35 years of service, he was the Commander of 12<sup>th</sup> Air Force/AFSOUTH. 12<sup>th</sup> Air Force was comprised of seven active-duty wings and two direct-reporting units in the Western and Midwestern United States. The fighter and bomber wings under his command possessed over 400 aircraft and had more than 33,000 active-duty military and civilian assigned personnel. As the Commander AFSOUTH, he was the senior Airman to the Commander, U.S. Southern Command. He directly engaged with Air Chiefs and other Services and Ministry of Defense Senior leaders from over 20 nations in Latin America and the Caribbean.

Norm was a command pilot with more than 4,500 flying hours, primarily in fighter aircraft and has flown in support of numerous military operations and contingencies around the world.

Norm recently emulated multiple OSD & CJCS roles and served as Senior Air Observer for the JFACC during USAFE's Exercise Blue Flag 18.

*Security Clearance: TS/SCI and NATO Secret*

*USAF Military bio: available [here](#)*